

Market Discipline-Disclosures on Risk Based Capital

For the year ended 31 December 2021

As per Guideline of Bangladesh Bank Consolidated Basis



IFIC Bank Limited

Market discipline - Disclosures on Risk Based Capital (Under Pillar 3 of Basel III Framework)
For the year ended 31 December 2021
(As per Guideline of Bangladesh Bank) (Consolidated basis)

IFIC Tower 61, Purana Paltan Dhaka-1000 Bangladesh

BACKGROUND

In order to make the bank's capital adequacy assessment more risk sensitive and to abide by the international norms and practices, Bangladesh Bank took the initiative to implement Basel–III framework. Banks in Bangladesh implemented Basel–III Framework fully since 01 January, 2019. These disclosures under Pillar 3 of Basel III are made following 'Guidelines on Risk Based Capital Adequacy (RBCA) - Revised Regulatory Capital Framework for banks in line with Basel III' for banks. These quantitative and qualitative disclosures are intended to complement the Minimum Capital Requirement (MCR) under Pillar 1 and Supervisory Review Process (SRP) under Pillar 2 of Basel III. The purpose of these disclosures is to present relevant information on the adequacy of capital in relation to overall risk exposures of the Bank so that the market participants can assess the position and direction of the Bank in making economic decisions.

A) SCOPE OF APPLICATION

A) 5C	A) SCOPE OF APPLICATION			
Qualit	ative Disclosures			
(a)	The name of the top corporate entity in the group to which this guidelines applies.	The Risk Based Capital Adequacy and related disclosures are applicable for "International Finance Investment & Commerce Bank Limited" (known as IFIC Bank Limited) which is the top corporate entity of the group.		
(b)	An outline of differences	Brief Description of the Subsidiaries:		
	in the basis of consolidation for accounting and regulatory purposes, with a brief description of the entities within the group (a) that are fully consolidated; (b) that are given a deduction treatment; and (c) that are	1. IFIC Securities Limited [IFICSL]: IFIC Securities Limited, a fully owned subsidiary company of IFIC Bank Limited was incorporated as a public limited company and acquired membership of Dhaka Stock Exchange Limited for brokerage transaction. The main objectives of this subsidiary are buying, selling and settling of securities on behalf of investors and its own portfolio as well as other related services. The registered office of IFICSL located at IFIC Tower, 61, Purana Paltan, Dhaka – 1000.		
	neither consolidated nor deducted (e.g. where the investment is risk-weighted).	2. IFIC Money Transfer (UK) Limited: IFIC Money Transfer (UK) Limited is a fully owned subsidiary of IFIC Bank incorporated as a private limited company with Companies House of England and Wales under registration no. 07379137 on 16 September 2010 and obtained its Money Laundering registration on 17 January 2011 issued by HM Customs and Excise. The company got registration from Financial Conduct Authority (FCA) [previously it was Financial Services Authority (FSA)] on 16 June 2011 under Payment Services Regulations 2009. The company commenced its operation on 31 August 2011. The registered office of the company is located at Ferrari House, 2nd Floor, 102 College Road, Harrow, Middlesex, United Kingdom HAI IES, London, UK. The principal activities of the company is remitting/transfer money and related services on behalf of its customers.		
		3. IFIC Investment Limited [IFICIL]: IFIC Investment Limited, a fully owned subsidiary company of IFIC Bank Limited was incorporated as a public limited company. IFICIL obtained Merchant Banker Registration Certificate from Bangladesh Securities & Exchange Commission (BSEC) on 19 October 2021		



The main objectives of this subsidiary are Issue Management, Underwriting & Portfolio Management activities. The registered office of IFICSL located at IFIC Tower, 61, Purana Paltan, Dhaka – 1000.

Brief Description of the Joint Ventures/ Associates of the Bank:

- 1. Nepal Bangladesh Bank Limited [NBBL], Nepal: Nepal Bangladesh Bank Limited, a joint venture commercial bank between IFIC Bank Limited and Nepali Nationals, started operation with effect from 06 June 1994 in Nepal. The Bank has so far opened 99 (Ninety Nine) branches at different important locations in Nepal. IFIC Bank presently holds 40.91% shares in NBBL and has a Management & Technical Service Agreement to provide technical know-how and professional knowledge to strengthen the smooth function of NBBL. NBBL is listed with Nepal Stock Exchange Limited.
- 2.Oman Exchange LLC, Oman: Oman Exchange LLC, an exchange company incorporated under the laws of the Sultanate of Oman in 1985 as a joint venture between IFIC Bank and Omani Nationals. The principal activities of the company is, to remit/transfer money/fund to the different parts of the world including Bangladesh and related services. IFIC holds 49% shares of Oman Exchange LLC and the rest 51% shares is held by the Omani sponsors. The registered office is located Building no. 4699, Way no. 4567, Hamriya, PO Box 114, Post code 994, Hey Al Mina, Hamriya, Muscat, Sultanate of Oman.
- 3.MCB Bank Ltd, Pakistan: MCB Bank Limited is one of the largest Banks in Pakistan listed on Pakistan Stock Exchange. IFIC Bank had two branches in Pakistan, one at Karachi (in 1987) and the other at Lahore (in 1993). IFIC Pakistan operation was merged with NDLC on 02 October 2003 and renamed it NDLC-IFIC Bank Limited. It was subsequently renamed as NIB Bank Limited with effect from 28 November 2005. In 2017 NIB Bank Limited merged with MCB Bank Limited and IFIC's holding diluted significantly due to this merger. Now IFIC holds very minimal share in MCB Bank Limited.

Brief Description of Off-shore Banking Unit (OBU): Off-shore Banking Unit (OBU) is a separate business unit of IFIC Bank Limited. The Bank obtained permission for OBU operations from Bangladesh Bank vide its letter no. BRPD (P-3) 744 (104)/2009-4233 dated 17 November 2009 and commenced its operation from 10 May 2010. The operation of OBU is governed under prudential regulations of Bangladesh Bank and solo basis Financial Statements of the Bank have been prepared treating OBU as a business line in equivalent Bangladeshi Taka as per BRPD circular no 2 dated 25 February 2019, a separate Financial Statements has been prepared for OBU.

Basis for Consolidation: The quantitative disclosures are made on the basis of consolidated audited financial statements of the bank and its subsidiaries as at and for the year ended December 31, 2021. The consolidated financial statements have been prepared in accordance with Bangladesh Accounting Standards 27: Separate Financial Statements and Bangladesh Financial Reporting Standards 10: Consolidated Financial Statements. The consolidated financial statements are prepared to a common financial year ended 31 December 2021. All intra-group transactions, balances and any unrealized income



		and expenses arising from intra-group transaction preparing consolidated financial statements. Ur eliminated in the same way as unrealized gain, but that there are no evidence of impairment.	realized losses are
(c)	Any restrictions, or other major impediments, on transfer of funds or regulatory capital within the group.	N/A	
Quan	titative Disclosures		
(d)		surplus capital of issuance subsidiaries (whether a alternative method) included in the capital of the	N/A

B) CAPITAL STRUCTURE

Qualitative Disclosures

(a) Summary information on the terms and conditions of the main features of all capital instruments, especially in the case of capital instruments eligible for inclusion in CET 1, Additional Tier 1 or Tier 2.

Under Basel-III capital adequacy framework, total regulatory capital of a bank are categorized into two tiers: (1) Tier 1 Capital (going-concern capital), and (2) Tier-2 Capital (gone-concern capital). The Tier 1 Capital is further subdivided into (a) Common Equity Tier 1 (CET1) and (b) Additional Tier 1. Total eligible regulatory capital of IFIC Bank Limited consists of partly CET1 Capital and partly Tier-2 Capital. The CET1 Capital of the bank comprises Paid-up Capital, Statutory Reserve, General Reserve and Retained Earnings. Paid-up Capital of the Bank is already above the minimum requirement of BDT 4,000.00 Million as per the directives of Bangladesh Bank. In addition, Tier-II Capital includes General Provision, Sub-ordinated Bond.

Banks are required to maintain a capital conservation buffer of 2.50% during the year 2021, above the regulatory minimum capital requirement of 10%. Banks may distribute dividends as per the DOS Circular no. 1 and 7 published in the year 2021. Capital conservation buffer is applicable both at the solo level as well as at the consolidated level. As per the Bangladesh Bank instructions contained in BRPD letter No. BRPD(BFIS)661/14B(P)/2015-18014 dated 24 December 2015, Deferred Tax Assets arising out of Specific Provision on Classified Loans is allowable to a maximum of 5% as Common Equity Tier-1 Capital (CET-1) while calculating CET-1 as per Basel III.

Quantitative Disclosures

(b) The amount of Regulatory capital, with separate disclosure of:

			BDT in Million
CET1 Capital		Solo	Consolidated
	Fully Paid-up Capital	17,008.68	17,008.68
	Statutory Reserve	7,757.78	7,757.78
	General Reserve	155.07	155.07
	Retained Earnings	<u>2,022.16</u>	<u>5,060.97</u>
	Total [A]	26,943.69	29,982.51
Additional Tier 1 Capital	[B]	Nil	Nil
Total Tier 1 Capital	[C]=[A]+[B]	26,943.69	29,982.51
	General Provision	7,749.12	7,980.42
Tier 2 Capital	Sub-ordinated Debt	5,700.00	5,700.00
	Total [D]	13,449.12	13,680.42



(c)	Regulatory Adjustments / Deductions from capital	Deferred tax assets (DTA) ¹	986.85	986.85
		Total [E]	986.85	986.85
(d)	Total eligible capital	[F]=[C]+[D]-[E]	39,405.96	42,676.07

C) CAPITAL ADEQUACY

Qualitative Disclosures

(a) A summary discussion of the bank's approach to assessing the adequacy of its capital to support current and future activities.

According to BB Guidelines, IFIC Bank is assessing Risk Based Capital Adequacy under Basel-III from 01 January 2015. Under Basel-III framework the capital requirement is determined for Credit Risk and Market Risk under Standardized Approach and Operational Risk under Basic Indicator Approach and summed-up to determine total Risk Weighted Assets and thereafter the Minimum Capital Requirement (MCR). The Bank assesses the capital requirement considering the existing size of portfolio, concentration of portfolio to different risk weight groups, asset quality, profit trend etc. on quarterly rest. The Bank also forecasts the adequacy of capital in terms of its capacity of internal capital generation, maintaining the size of the portfolio, asset quality, conducting credit rating of the borrowers, segregation of portfolio to different risk weight groups etc.

IFIC Bank has maintained Capital to Risk-weighted Asset Ratio (CRAR) of 13.89% as on 31 December 2021, whereas Minimum Capital Requirement (MCR) is 12.50% from 01 January 2019 as per BRPD circular No.18 dated 21 December 2014. The Bank has thus maintained excess capital of 1.39% above the minimum requirement of 12.50%. However, the Bank is continuously evaluating its capital position in comparison to its risk weighted asset's position and exploring ways and means to raise capital both internally and externally.

Quantitative Disclosures BDT in Million (b) Capital requirement for Credit Risk Solo Consolidated On-Balance Sheet 31,671.09 32,360.75 Off-Balance Sheet 3.099.51 3.099.51 34,770.60 Total 35,460.25 (c) Capital requirement for Rate Related Interest Market Risk Instruments Nil Nil **Equities** 1.028.26 1.028.26 Foreign Exchange Position 127.14 127.14 Commodities Nil Nil Total 1,155.40 1,155.40 Capital requirement for 1,668.89 1,787.89 Operational Risk (d) Total capital, CET1 Ratios capital, Total Tier 1 Total Capital 13.10% 13.89% capital and Tier 2 capital (e) CET1 Capital 8.63% 9.44% ratio: 9.44% · For the consolidated Total Tier 1 Capital 8.63% group Total Tier 2 Capital 4.47% 4.45% • For stand alone

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¹ As per the Bangladesh Bank instructions contained in BRPD letter No. BRPD(BFIS)661/14B(P)/2015-18014 dated 24 December 2015.



(f)	Capital Conservation Buffer	As per Bangladesh Bank Transitional Arrangements for implementation of Basel III, creation of Capital Conservation Buffer (CCB) has been made effective from 1 January 2016, 2017, 2018 and 2019 at 0.625%, 1.25%, 1.875% and 2.50% respectively above the regulatory minimum capital requirement of 10%. The minimum total capital plus CCB for the year 2021 is 12.50%. IFIC Bank maintained CCB 2.63% for the year 2021.		
(g)	Available Capital under			BDT in Million
	Pillar 2 Requirement		Solo	Consolidated
		Total Eligible Regulatory Capital [A]	39,405.96	42,676.07
		Minimum Capital Requirement under Pillar 1[B]	30,075.91	30,722.83
		Capital Conservation Buffer[C] ²	7,518.98	7,680.71
		Minimum Capital Requirement including CCB[D=B+C]	37,594.89	38,403.54
		Available Capital for Pillar 2 [E=A - D]	1,811.07	4,272.53

Note: Bangladesh Bank, vide letter no. DOS(CAMS)1157/01(II)-C/2022-1282 dated 09 March 2022 has allowed forbearance to IFIC Bank regarding provision requirement against Loans and Advances totaling BDT 5,135.4 million. The required provision amount derived from year 2019, 2020 and 2021 of BDT 1178.6 million, BDT 1,444.9 million and BDT 2,511.9 million respectively. The required provision amount BDT 5,135.4 million has to be maintained equally within the year 2022 to 2025.

D) CREDIT RISK

Qualita	Qualitative Disclosures		
(a)	The general qualitative disclosure requirement with respect to credit risk, including:		
	• Definitions of past due and impaired (for accounting purposes)		

Definition of past due/overdue:

- i. Any Continuous Loan if not repaid/renewed within the fixed expiry date for repayment or after the demand by the bank will be treated as past due/ overdue from the following day of the expiry date;
- ii. Any Demand Loan if not repaid within the fixed expiry date for repayment or after the demand by the bank will be treated as past due/overdue from the following day of the expiry date;

²As per BB directive, it is applicable at 2.50% for the year 2021.



- iii. In case of any installment(s) or part of installment(s) of a Fixed Term Loan is not repaid within the fixed expiry date, the amount of unpaid installment(s) will be treated as past due/ overdue after six months of the expiry date.
- iv. The Short-term Agricultural and Micro-Credit if not repaid within the fixed expiry date for repayment will be considered past due/overdue after six months of the expiry date.

However, a continuous loan, demand loan or a term loan which will remain overdue for a period of 02 (two) months or more but less than 03 (three) month, will be put into the "Special Mention Account (SMA)", the prior status of becoming the loan into impaired/classified/ nonperforming.

Definition of impaired / classified /non-performing loans and advances are as follows:

Continuous loan is classified as follows:

Substandard: If it is past due /overdue for 3 (three) months or beyond but less than 9 (nine) months;

Doubtful - If it is past due / overdue for 9 (nine) months or beyond but less than 12 (twelve) months;

Bad/Loss - If is past due / overdue for 12 (twelve) months or beyond.

Demand loan is classified as follows:

Substandard - If it remains past due / overdue for 3 (three) months or beyond but less than 9 (nine) months from the date of expiry or claim by the Bank or from the date of creation of forced loan;

Doubtful - If it remains past due / overdue for 9 (nine) months or beyond but less than 12 (twelve) months from the date of expiry or claim by the Bank or from the date of creation of forced loan;

Bad/Loss - If it remains past due / overdue for 12 (twelve) months or beyond from the date of expiry or claim by the Bank or from the date of creation of forced loan.

Fixed Term Loans are classified are as follows:

In case of any installment(s) or part of installment(s) of a Fixed Term Loan is not repaid within the due date, the amount of unpaid installment(s) will be termed as 'past due or overdue installment'. In case of Fixed Term Loans: -

Substandard - If it remains past due / overdue for 3 (three) months or beyond but less than 9 (nine) months from the date of expiry or claim by the Bank or from the date of creation of forced loan.

Doubtful - If the amount of past due installment is equal to or more than the amount of installment(s) due within 09 (nine) months or beyond but not over 12 (twelve) months from the date of expiry or claim by the Bank or from the date of creation of forced loan;

Bad/Loss - If the amount of 'past due installment is equal to or more than the amount of installment(s) due within 12 month and beyond months, the entire loan will be classified as "Bad/Loss".

Short-term Agricultural and Micro-Credit is classified as follows:

The Short-term Agricultural and Micro-Credit will be considered irregular if not repaid within the due date as stipulated in the loan agreement. If the said irregular status continues, the credit will be



classified as 'Substandard ' after a period of 12 months, as 'Doubtful'

after a period of 36 months and as 'Bad/Loss' after a period of 60 months from the stipulated due date as per the loan agreement. Loan classification of Cottage, Micro and Small Credits under CMSME: Sub-standard: If a Continuous Loan, Demand Loan, Fixed Term Loan or any installment(s)/part of installment(s) of a Fixed Term Loan remain(s) past due/overdue for a period of 06 (six) months or beyond but less than 18 (eighteen) months, the entire loan will be classified as "Sub-standard (SS)". Doubtful: If a Continuous Loan, Demand Loan, Fixed Term Loan or any installment(s)/part of installment(s) of a Fixed Term Loan remain(s) past due/overdue for a period of 18 (eighteen) months or beyond but less than 30 (thirty) months, the entire loan will be classified as "Doubtful (DF)". Bad/Loss: If a Continuous loan, Demand loan, Fixed Term Loan or any installment(s)/part of installment(s) of a Fixed Term Loan remain(s) past due/overdue for a period of 30 (thirty) months or beyond, the entire loan will be classified as "Bad/Loss (B/L)". Description The Bank is following the general and specific provision for loans and of advances/investments on the basis of Bangladesh Bank guidelines approaches followed for specific and general issued from time to time (please refer to Annexure - I). allowances and statistical methods • Discussion of the bank's The Board approves the credit policy, credit exposure limits and credit risk management policy keeping in view relevant Bangladesh Bank credit risk management guidelines to ensure best practice in credit risk management and policy maintain quality of assets. Authorities are properly delegated ensuring checks and balance in credit operation at every stage, i.e. screening, assessing risk, identification, management and mitigation of credit risk as well as monitoring, supervision and recovery of loans with provision of early warning system. There is a separate credit risk management division for dedicated credit risk management, separate credit administration division for ensuring perfection of securities and credit monitoring and recovery division for monitoring and recovery of irregular loans. Internal control & compliance division independently assess the quality of loans and compliance status of loans at least once in a year. **Quantitative Disclosures** (b) Total gross credit risk exposures broken down by major Please refer to Annexure – II. types of credit exposure. Geographical distribution of exposures, broken down in (c) Please refer to Annexure – III. significant areas by major types of credit exposure. (d) Industry or counterparty type distribution of exposures, Please refer to Annexure – IV. broken down by major types of credit exposure. Residual contractual maturity breakdown of the whole (e)

portfolio, broken down by major types of credit exposure.

By major industry or counterparty type:

(f)

Please refer to Annexure – V.



	• Amount of impaired loans and if available, past due loans, provided separately		Please refer to Annexure – VI.	
	Specific and general		BDT in Million	
	provisions	Specific provision	2,997.53	
		General provision	7,127.39	
	• Charges for specific allowances and charge-	Specific provision	259.95	
	offs during the period	General provision	2,458.70	
g)	Non-Performing Assets (NPAs):			
			BDT in Million	
	Gross non-performing assets (NPAs)		18,133.36	
	Non-Performing Assets (NPAs) to Outstanding Loans & advances		vances 5.94%	
	Movement of Non-Perform			
	Opening balance		10,345.76	
	Additions		9,085.76	
	Reductions		(1,298.16)	
	Closing balance		18,133.36	
	Movement of specific pro			
	Opening balance			
	Provisions made during the period		39.64	
	Recoveries of amounts previously written off		220.31	
	Write-off			
	Write-back of excess prov	Write-back of excess provisions		
	Provision transferred to ge	Provision transferred to general reserve		
	Closing balance		2,997.53	

E) Equities: Disclosures for Banking Book Positions

Oualitative Disclosures

(a) The general qualitative disclosure requirement with respect to equity risk, including:

• differentiation between holdings on which capital gains are expected and those taken under other objectives including for relationship and strategic reasons; and Differentiation between holdings of equities for capital gain and those taken under other objectives is being clearly identified. Investment in equity securities is broadly categorized into two parts:

- i. Quoted Securities (Common or Preference Shares & Mutual Fund) that are traded in the secondary market (Trading Book Assets) through the organization itself or other Portfolio Manager. Investment in quoted shares/securities are revalued at the end of the reporting period.
- ii. **Unquoted securities** are categorized as banking book equity exposures which are further sub-divided into two groups: unquoted securities which are invested without any expectation that these will be quoted in near future, i.e. held to maturity (HTM), and securities those are acquired under private placement or IPO and are going to be traded in the secondary market after completing required formalities. Unquoted securities are valued at cost.

The equity positions are reviewed periodically by the senior management.



• discussion of important policies covering valuation and accounting of equity holdings in the banking book. This includes the accounting techniques and valuation methodologies used. including key assumptions and practices affecting valuation as well as significant changes in these practices.

Important policies covering equities valuation and accounting of equity holdings in the Banking Book are based on the use of the cost price method for valuation of equities. The primary aim is to invest in these equity securities for the purpose of capital gain by selling them in the future or held for dividend income. Dividends are recognized in Profit and Loss Account only when the Bank's right to receive payment of the dividend is established, it is probable that the economic benefits associated with the dividend will flow to the Bank and the amount of the dividend can be measured reliably. Both Quoted and Un-Quoted equity securities are initially recognized at cost and necessary provisions are maintained if the prices fall below the cost price after comparing with their fair value. As per to Bangladesh Bank guidelines, the HFT equity securities are revalued once in each week using marking to market concept. However equity investment in associates/joint ventures are initially recognized at cost and provision is maintained if cost is higher than lower of market value and net assets value of that investee as per instruction of Bangladesh Bank. Preference is given to purchase of shares of strong companies at face value through

		placement/ IPO.	
Quant	itative Disclosures		
(b)	Value disclosed in the		BDT in Million
	balance sheet of	Cost price of quoted shares	2,935.54
	investments, as well as the	Fair value of quoted shares	4,272.01
	fair value of those	Increase in value	1,336.47
	investments; for quoted		
	securities, a comparison		
	to publicly quoted share values including mutual		
	funds where the share		
	price is materially		
	different from fair value.		
(c)	The aumulative medical coi	no (losses) arising from sales	1158.79
	and liquidations in the repor	ns (losses) arising from sales	1138.79
	and riquidations in the repor	tung period.	
(d)	• Total unrealized gains (los	sses)	1,514.03
	Total latent revaluation ga	ins (losses)	Nil
	Any amounts of the above	included in Tier 2 capital.	Nil
(a)		en down by appropriate equity groupings,	agneriations with the honk's
(e)		e aggregate amounts and the type of equity	
		rding regulatory capital requirements.	investments subject to any
	supervisory provisions rega-	raing regulatory capital requirements.	
	Capital Charge on Equitie	es	BDT in Million
	Specific Risk		411.30
	General Market Risk		411.30
	Total		822.61



F) INTEREST RATE RISK IN THE BANKING BOOK (IRRBB)

Qualitative Disclosures

The general qualitative (a) disclosure requirement including the nature of **IRRBB** and key assumptions, including assumptions regarding loan prepayments and behavior of non-maturity deposits, and frequency of IRRBB measurement.

Interest Rate Risk is managed through the use of Gap analysis of rate sensitive assets and liabilities and monitored through prudential limits and stress testing. The IRRBB is monitored in movements/changes on a monthly basis and the impact on Net Interest Income is assessed. Interest rate risk is the risk where changes in market interest rates might adversely affect a bank's financial condition. Changes in interest rates affect both the current earnings (earnings perspective) as well as the net worth of the bank (economic value perspective). Re-pricing risk is often the most apparent source of interest rate risk for a bank and is often gauged by comparing the volume of a bank's asset that mature or reprice within a given time period with the volume of liabilities that do so. The short term impact of changes in interest rates is on the bank's Net Interest Income (NII). In a longer term, changes in interest rates impact the cash flows of the assets, liabilities and off-balance sheet items, giving rise to a risk to the net worth of the bank arising out of all repricing mismatches and other interest rate sensitive position. The ALCO formulates the policy and strategy depending on the market conditions to maximize Net Interest Income.

Ouantitative Disclosures

(b) The increase (decline) in earnings or economic value (or relevant measure used by management) for upward and downward rate shocks according to management's method for measuring IRRBB, broken down by currency (as relevant).

Please refer to Annexure – VII.

G) MARKET RISK

Qualitative Disclosures (a) Views BOD The trading/investment activities in the IFIC Bank Limited are managed of trading/investment cautiously so that maximum returns are obtained without taking undue activities risks. The Board approves all policies related to market risk, set limits and review compliance on a regular basis. The objective is to provide cost effective funding to finance asset growth and trade related transactions. Market risk is the possibility of losses of assets in the balance sheet and off-balance sheet positions arising out of volatility in market variables i.e., interest rate, exchange rate and price. Allocation of capital is required in respect of the exposure to risks deriving from changes in interest rates and equity prices in the bank's trading book, in respect of exposure to risks deriving from changes in foreign exchange rates and commodity price in the overall banking activity. The market risk covers the followings risks of the Bank's balance sheet: Interest rate risk ii. Equity price risk iii. Foreign exchange risk; and iv. Commodity price risk Methods used to measure The Bank uses the Standardized (rule based) Approach to calculate the Market risk Market Risk for Trading Book Exposures. The total capital requirement in respect of market risk is the aggregate capital requirement calculated



	for each of the risky sub-categories. For each risk category minimum capital requirement is measured in terms of two separately calculated capital charges for 'specific risk' and 'general market risk'.
	Maturity Method has been prescribed by Bangladesh Bank in determining capital against market risk. In the maturity method, long or short positions in debt securities and other sources of interest rate exposures, including derivative instruments, are slotted into a maturity ladder comprising 13 times-bands (or 15 times-bands in the case of low coupon instruments). Fixed-rate instruments are allocated according to the residual term to maturity and floating-rate instruments according to the residual term to the next re-pricing date.
	In Standardized (rule based) Approach the capital requirement for various market risks (interest rate risk, price, and foreign exchange risk) are determined separately.
	The total capital requirement in respect of market risk is the sum of capital requirement calculated for each of these market risk subcategories. e.g.:
	 i. Capital Charge for Interest Rate Risk = Capital Charge for Specific Risk + Capital Charge for General Market Risk;
	ii. Capital Charge for Equity Position Risk = Capital Charge for Specific Risk + Capital Charge for General Market Risk;
	iii. Capital Charge for Foreign Exchange Risk = Capital Charge for General Market Risk;
	iv. Capital Charge for Commodity Position Risk = Capital charge for General Market Risk.
Market Risk Management system	The Asset Liability Management Policy of the Bank as approved by the Board ensures effective management of the Market Risk through a well-structured Treasury function which includes a Front Office, Mid Office and Back Office and an ALCO body. The aim of the Market Risk Management System is to minimize the impact of losses on earnings due to market fluctuations.
Policies and processes for mitigating market risk	The policy contains sound Portfolio management procedures and best practices such as minimizing risks through diversification of portfolio. Policy for managing Market Risk has been set out by the Board of Directors of the Bank where clear instructions have been given to Loan Deposit Ratio, Whole Sale Borrowing Guidelines, Medium Term Funding, Maximum Cumulative Outflow, Liquidity Contingency Plan, Local Regulatory Compliance, Recommendation/ Action Plan etc. Furthermore, special emphasis has been put on the following issues for mitigating market risk: Interest Rate Risk Management: Treasury Division reviews the risks of changes in income of the Bank as a result of movements in market interest rates. In the normal course of business, the Bank tries to minimize the mismatches between the duration of interest rate sensitive assets and liabilities. Effective Interest Rate Risk Management is done as under: been put on the following issues for mitigating market risk:
	i. Market Analysis: Market analysis over interest rate movements are reviewed by the Treasury Division of the Bank. The type and level of



- mismatch interest rate risk of the Bank are managed and monitored from two perspectives, being an economic value perspective and an earnings perspective.
- ii. **Gap Analysis:** ALCO has established guidelines in line with the central Bank's policy for the management of assets and liabilities, monitoring and minimizing interest rate risks at an acceptable level. ALCO in its regular monthly meeting analyzes Interest Rate Sensitivity by computing GAP i.e. the difference between Rate Sensitive Assets and Rate Sensitive Liability and take the decision of enhancing or reducing the GAP according to the prevailing market situation aiming to mitigate interest rate risk.
 - **Foreign Exchange Risk Management:** Risk arising from potential change in earnings resulted from exchange rate fluctuations, adverse exchange positioning or change in the market prices are considered as Foreign Exchange Risk. Treasury and International Division manage this risk in the following fashion:
- i. Continuous Supervision: The Bank's Treasury Division manages and controls day-to-day trading activities under the supervision of ALCO that ensures continuous monitoring of the level of assumed risks. Treasury Division monitors the foreign exchange price changes and Back Office of the Treasury Division verifies the deals and passes the entries in the books of account.
- ii. Treasury Back Office separated from the Treasury Front Office:

 Treasury Back Office is conducting its operation in separate locations apart from the Treasury Front Office. Treasury Back Office is responsible for currency transactions, deal verification, limit monitoring and settlement of transactions independently. Treasury Back Office gathers the market rates from an independent source other than dealers of the same organization, which helps to avoid any conflict of interest.
- iii. Mark-to-Market Method for Approved Securities and Foreign Exchange Revaluation: All foreign exchange reserves and balances along with approved securities are revalued at Mark-to-Market method according to Bangladesh Bank's guidelines. Such valuations are made after a specific time interval as prescribed by Bangladesh bank.
- iv. **Nostro Accounts**: Nostro accounts are maintained by the Bank with various currencies and countries. These Accounts are operated by the International Division of the Bank. All Nostro accounts are reconciled on a monthly basis. The management reviews outstanding entry beyond 30 days for settlement purpose.
 - Equity Risk Management: Equity Risk is the risk of loss due to adverse changes in the market price of equities held by the Bank. Equity Risk is managed by the following fashion.
- Investment Portfolio Valuation: Mark-to-Market valuations of the share investment portfolio are followed in measuring and identifying risk. Mark-to-Market valuation is done against a predetermined cut loss limit.
- ii. **Diversified Investment to minimize Equity Risk**: IFIC minimizes the Equity Risks by Portfolio diversification as per investment policy of the Bank.



Margin Accounts are monitored very closely: Where Margin loan is allowed, security of investment, liquidity of securities, reliability of earnings and risk factors are considered and handled professionally.

Quant	Quantitative Disclosures				
(b)	The capital requirements for: BDT in Million				
		Solo	Consolidated		
	 Interest rate risk 	Nil	Nil		
	 Equity position risk 	822.61	822.61		
	 Foreign exchange risk 	101.71	101.71		
	 Commodity risk 	Nil	Nil		

H) OPERATIONAL RISK

Oualitative Disclosures

(a) Views of BOD on system to reduce Operational Risk

IFIC Bank manages its operational risk by identifying, assessing, monitoring, controlling and mitigating the risk, rectifying operational risk events and implementing any additional procedures required for compliance with regulatory requirements. Operational risk management responsibilities are assigned to the senior management. Internal auditors are assigned for recording, identification and assessment of operational risks and to prepare reports for the Audit Committee.

Operational risk is defined as the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. This definition includes legal risk, but excludes strategic and reputation risk. It is inherent in every business organization and covers a wide spectrum of issues. The Board of Director (BOD) of the Bank and its Management firmly believe that this risk through a control based environment in which processes see documented, authorization as independent and transactions are reconciled and monitored. This is supported by an independent program of periodic reviews undertaken by internal audit, and by monitoring external operational risk events, which ensure that the group stays in line which industry best practice and takes account or lessons learned from publicized operational failures within the financial services industry.

The BOD has also modified its operational risk management process by issuing high level standards, supplemented by more detailed formal guidance. This explains how the bank manages operational risk by identifying, assessing, monitoring, controlling and mitigating the risk, rectifying operational risk events, and implementing any additional procedures required for compliance with local regulatory requirements. The Bank maintains and tests contingency facilities to support operations in the event of disasters. Additional reviews and tests are conducted in the event that any branch of the bank is affected by a business disruption event, to incorporate lessons learned in the operational recovery from those circumstances. Plans have been prepared for the continued operation of the bank's business, with reduced staffing levels.

Operational risk loss data are collected and reported to the senior management. Identifying, monitoring and recording of fraud, irregularities, unauthorized works, system breakdown, etc. are done by the Management and details of the untoward incidents are reported to the Bank's Audit Committee.



Performance	gap
executives and	staffs

of

Human Resources Development is focused on recruitment and in-house training for both on the job and off the job. IFIC Bank Training Institute, the oldest institution in the private sector, was conceived of as an in-house training center to take care of the training needs of the Bank internally. The Institute is fully equipped with a professional library, modern training aids and professional faculty. The library has a huge number of books on banking, economics, accounting, management, marketing and other related subjects. Main training activities consist of in-depth foundation programs for MTs and Others. Specialized training programs in the areas like general banking, advance, foreign exchange, marketing and accounts etc. are also organized by the Institute depending on need. Frequently outreach programs are organized to meet demand for new and specialized skills.

During its many years of existence, the Institute not only conducted courses, workshops and seminars as required by the Bank, but it also organized training programs for Nepal Bangladesh Bank Limited (NBBL). In addition to conducting courses internally, the Institute also selects candidates for nomination to various courses conducted by distinguished training organizations in the country, including Bangladesh Bank Training Academy and Bangladesh Institute of Bank Management. The Institute also re-designs its courses, programs, etc., regularly to meet the requirement of new skills arising out of various directives, guidelines of the Central Bank and significant changes in the banking sector from time to time.

Performance goals are most often attained by executives and staffs with a few exceptions. Every organization needs to effectively manage its human resources to get the maximum contribution from its employees.

Potential external events

Losses from external events, such as a natural disaster that damages a firm's physical asset or electrical or telecommunications failures that disrupt business, are relatively easier to define than losses from internal problems, such as employee fraud and product flaws. It is needless to say that there are certain risk factors which are external in nature and can affect the business of the Bank. The factors discussed below can significantly affect the business:

- External rules and regulations: Potential for actual or opportunity loss due to failure to comply with laws or regulations, or as a result of changes in laws or regulations or in their interpretation or application.
- **Damage to assets:** Potential for loss or damage to physical assets and other property from natural disaster and other events.
- Safety and security: Potential for loss or damage to health or safety of staff, customers or third parties arising from the effects of external events.
- External financial crime: Potential for loss due to criminal acts by external parties such as fraud, theft and other criminal activity.
- Political condition and general business: IFIC's performance greatly depends on the general economic conditions of the country. The effect of recession is still unfolding which may result to slow down in business environment. Political stability is must for growth in business activities.
- Credit quality of borrowers: Risk of deterioration of credit quality of borrowers is inherent in banking business. This could result due to



the global economic crisis and supply side distortion. The changes in the import prices affected the commodity sectors and ship breaking industry. A deterioration in credit quality requires provisioning.

- **Basel-III implementation:** Basel-III is fully effective from 2019 and IFIC needs to be complied with respect to credit risk management, its supervision and establishment of effective internal control. The grading of the borrowers and its link with the capital required may slow down the credit expansion. The establishment of effective control requires more investment in technology and operating expenses are likely to increase.
- Equity markets Volatility: The Bangladesh Securities and Exchange Commission and the stock exchanges improved their supervisory role, but the equity market is still volatile. If volatility continues, it is likely to affect the performance of the bank.
- Changes in market conditions: Changes in market conditions, particularly interest rates on deposits and volatility in the foreign exchange market are likely to affect the performance of the bank. Depositors are becoming increasingly price sensitive and any unilateral upward change by a bank will exert pressure on the interest rate structure of the banking sector. It is feared that wage earners remittances may decline due to fall in job opportunity in international market. Unless offset by export performances, there may be pressure in the foreign exchange market.
- The litigation risk: In the ordinary course of business, legal actions, claims by and against the bank may arise. The outcome of such litigation may affect the financial performance of the bank.

Policies and processes for mitigating operational risk The Operational Risk Management Policy adopted by the Bank outlines organizational structure and detailed processes for management of operational risk. The basic objective of the policy is to closely integrate operational risk management system into day-to-day risk management process of the bank by clearly assigning roles in effectively identifying, assessing, monitoring and controlling and mitigating operational risk. Operational risks in the Bank are managed through a comprehensive and well-articulated internal control frameworks.

Approach for calculating capital charge for operational risk

The Bank follows the Basic Indicator Approach (BIA). The BIA stipulates the capital charge for operational risk is a fixed percentage, denoted by α (alpha) of average positive annual gross income of the Bank over the past three years. It also states that if the annual gross income for any year is negative or zero, that should be excluded from both the numerator and denominator when calculating the average gross income. The capital charge for operational risk is enumerated by applying the following formula:

 $\mathbf{K} = [(\mathbf{GI}_1 + \mathbf{GI}_2 + \mathbf{GI}_3) \times \alpha] / \mathbf{n}$

Where:

K = the capital charge under the Basic Indicator Approach

GI = only positive annual gross income over the previous three years (i.e., negative or zero gross income if any shall be excluded)

 $\alpha = 15$ percent

n = number of the previous three years for which gross income is positive.



Besides, Gross Income (GI) is calculated as "Net Interest Income" plus "Net non-Interest Income". The GI is also the net result of:

- i. Gross of any provisions;
- ii. Gross of operating expenses, including fees paid to outsourcing service providers;
- iii. Excluding realized profits/losses from the sale of securities held to maturity in the banking book;
- iv. Excluding extraordinary or irregular items;
- v. Excluding the income derived from insurance.

Quantitative Disclosures				
	BDT in Million			
		Solo	Consolidated	
(b)	The capital requirements for operational risk:	1,335.11	1,430.31	

I) LIQUIDITY RATIO					
Quali	Qualitative Disclosures				
(a)	Views of BOD on system to reduce liquidity Risk	In line with the provisions of liquidity risk management under Basel III, Bangladesh Bank has identified the (i) Liquidity Coverage Ratio (LCR); (ii) Net Stable Funding Ratio (NSFR); and (iii) Leverage under the purview of 'Liquidity' ratio vide BRPD Circular No. 18 dated 21 December 2014 and DOS Circular No. 1 dated 1 January 2015. The Board of Directors (BOD) reviews the liquidity risk of the Bank on quarterly rest while reviewing the Quarterly Financial Statements, Stress Testing Report etc. ALM Policy Guideline approved and revised time to time by the Board of Directors. An overview on liquidity position and liquidity ratios are submitted annually to the BOD and the BOD approve the strategic plan for managing optimum liquidity. The Board always strives to maintain adequate liquidity to meet up Bank's overall funding need for the depositors, borrowers' requirements as well as maintain regulatory requirements comfortably.			
	Methods used to measure Liquidity risk	The maintenance of Cash Reserve Requirement (CRR) and Statutory Liquidity Ratio (SLR) are considered as the fundamental methods/tools to measure the liquidity position/risk of IFIC Bank. However, under Basel III, the following methods and tools are mandated for measuring the liquidity risk. • Liquidity Coverage Ratio (LCR): Liquidity Coverage Ratio ensures to maintain an adequate level of stock of high quality liquid assets that can be converted into cash to meet its liquidity needs (i.e. total net cash outflows) over the next 30 calendar days. • Net Stable Funding Ratio (NSFR): Net Stable Funding Ratio aims to limit over-reliance on short-term wholesale funding during times of abundant market liquidity and encourage better assessment of liquidity risk across all on- and off-balance sheet items. The minimum acceptable value of this ratio is 100 percent, indicating that, available stable funding (ASF) should be at least equal to required stable funding (RSF). ASF consists of various kinds of liabilities and capital with percentage weights attached given their perceived stability. RSF			



consists of assets and off-balance sheet items, also with percentage weights attached given the degree to which they are illiquid or "long-term" and therefore requires stable funding.

In addition to the above, following measures have been put in place to monitor the liquidity risk management position of the Bank on a continued manner: i) Asset-Liability Maturity Analysis (Liquidity profile); ii) Whole sale borrowing capacity; and iii) Maximum Cumulative Outflow (MCO). Besides, following tools are also used for measuring liquidity risk: i) Stress Testing (Liquidity Stress); and ii) Net open position (NOP) limit - to monitor the FX funding liquidity risk.

Liquidity risk management system

At the management level of IFIC Bank Limited, the liquidity risk is primarily managed by the Treasury Division (Front Office) under oversight of Asset Liability Committee (ALCO) which is headed by the Managing Director along with other senior management. Treasury Division (Front Office) upon reviewing the overall funding requirements on daily basis sets their strategy to maintain a comfortable/adequate liquidity position taking into consideration of Bank's approved credit deposit ratio, liquid assets to total assets ratio, asset-liability maturity profile, Bank's earning/profitability as well as overall market behavior and sentiment etc. Apart from the above, Basel Unit also monitors & measures the liquidity risk in line with the Basel III liquidity measurement tools, namely, LCR, NSFR, Leverage Ratio. The unit addresses the key issues and strategies to maintain the Basel III liquidity ratios to the respective division(s) on regular interval.

Policies and processes for mitigating liquidity risk

The Asset-Liability (ALCO) policy leads the process & procedures for mitigation of liquidity risk of IFIC Bank. ALCO works under specific Terms of References approved by the Board. Treasury Division (Front Office) and ALM desk under regular supervision of Top Management reviews the overall liquidity position of IFIC Bank and takes appropriate strategy, process in line with the industry position for managing liquidity risk of the Bank. The general liquidity risk management policies of the bank are as follows:

■ To maintain CRR

- Under the surplus liquidity condition, treasury will handle the excess liquidity by providing more loans, investing the excess liquid fund in highly marketable fixed income securities, and lending to other Banks, Financial Institutions and Reverse Repo to Central Bank.
- ii. The treasury will handle the liquidity shortfall if happened with increasing the core deposit of the Bank from the depositors for supporting the loans and advances portfolio of the Bank, and borrowing from other Banks, Financial Institutions and Central Bank.
- iii. The treasury will assess the level of interbank borrowing capacity and raise funds to meet liquidity from the most reliable sources.
- To maintain SLR: Statutory Liquidity Requirement (SLR) is maintained as per directives of Bangladesh Bank from time to time by way of investment in approved securities.
- **To maintain NOP:** The treasury manages the necessary foreign currency required by the Bank by using its own intelligence and skill



and they do the following trade- Spot, Forward, Swap, Other Foreign Exchange Deals by using different hedging techniques.

- To maintain Advance-to-Deposit Ratio (ADR): The business of the Bank is forecasted based on the current loan, investment and funding strategies, and anticipated funding need.
- To maintain LCR: Liquidity coverage is maintained by-
- i. Increasing investment in T-bills, BGTB, BB Bill, Reverse Repo
- ii. Additional investment in Govt. Security shall be made in short/mid/long combination to meet liquidity as well as optimize the return
- iii. Balance in FC Accounts with BB to be increased
- iv. Deposit from FIs and Borrowing are to be reduced and replaced by increasing Customer Deposit, and
- v. Lending/Placement with FI should be more preferable than lending to others.
- To maintain NSFR: Stable Funding is maintained by increasing Capital, increasing stable customer Deposits, increasing Mortgage Loan and Lending having 50% risk weight, decreasing Investment in Capital Market, and controlling growth of Fixed Assets.

Quantitative Disclosures			
(b)		BDT in Million	
	Liquidity Coverage Ratio	129.67%	
	Net Stable Funding Ratio (NSFR)	110.91%	
	Stock of High quality liquid assets	70,076	
	Total net cash outflows over the next 30 calendar days	54,043	
	Available amount of stable funding	326,502	
	Required amount of stable funding	294,394	

J) LEVERAGE RATIO

J) LEV	J) LEVERAGE RATIO				
Qualit	Qualitative Disclosures				
(a)	Views of BOD on syst to reduce excess leverage				



Policies and processes for managing excessive on and off-balance sheet leverage In order to avoid building-up excessive on- and off-balance sheet leverage in the banking system, a simple, transparent, non-risk based leverage ratio has been introduced by the Basel Committee. A minimum Tier 1 leverage ratio of 3% is being prescribed both at solo and consolidated level. The leverage ratio is calibrated to act as a credible supplementary measure to the risk based capital requirements. The leverage ratio is intended to achieve the following objectives- (a) constrain the build-up of leverage in the banking sector which can damage the broader financial system and the economy, and (b) reinforce the risk based requirements with an easy to understand and a non-risk based measure. Predominantly, Bank's policy is to maintain the Leverage Ratio well above the regulatory requirement. To this end, the striking components of balance sheet, namely, the deposits & borrowing, loans & advances, other liquid assets (treasury bills, bonds, fund placements) are analyzed. Measures are taken to contain the growth of overall size of balance sheet considering short term outlook of the industry indicators as well as possible growth of equity (Tier 1 capital) of the Bank on quarterly rest. With regard to managing the excessive leverage, the regulatory stance through the monetary policy initiatives i.e. the scope of expected business potential (growth), estimated money supply, inflation, resulting the estimated overall liquidity of the industry as well as the Bank in particular is also considered.

Approach for calculating exposure

The Bank follows the accounting measure of exposure for the leverage ratio. In order to measure the exposure consistent with financial accounts, the Bank applies following:

- i. On balance sheet, non-derivative exposures will be net of specific provisions and valuation adjustments.
- ii. Physical or financial collateral, guarantee or credit risk mitigation purchased is not allowed to reduce on-balance sheet exposure.
- iii. Netting of loans and deposits is not allowed.

The formula for Leverage Ratio is as follows:

Leverage Ratio=

Tier-1 Capital (considering all regulatory adjustments)

Total Exposure

Where, Total Exposure

- On-Balance Sheet Exposure + Off-Balance Sheet Exposure Total Deduction from On and Off-Balance Sheet Exposure/Regulatory adjustments made to Tier 1 capital
- On-Balance Sheet Items: The Bank includes items using its accounting balance sheet for the purposes of the leverage ratio. Total On balance sheet exposure can be derived by deducting 'Total Specific Provision' from 'Total On-Balance Sheet Assets'.
- Off-Balance Sheet Items: The Bank calculates the off-balance sheet (OBS) items specified in Credit Risk chapter (Table 12) of 'Guidelines on Risk Based Capital Adequacy (RBCA) Revised Regulatory Capital Framework for banks in line with Basel III' under the section of "Risk Weights Off-Balance Sheet Exposure" by applying a uniform 100% credit conversion factor (CCF). For any commitments that are unconditionally cancellable at any time by the bank without prior notice, a CCF of 10% is being applied.



Quantitative		Disclosures	
(b)			

		BDT in Million
	Solo	Consolidated
Leverage Ratio	5.90%	6.53%
Tier-1 Capital (Considering all regulatory adjustments)	25,956.84	28,995.65
On balance sheet exposure	402,879.98	407,405.39
Off B/S exposure	37,687.22	37,687.22
Total deduction from On and Off-balance sheet exposure/Regulatory adjustments made to Tier – 1 Capital	986.85	986.85
Total exposure	439,580.35	444,105.76

K) REMUNERATION

K) KE	K) REMUNERATION			
Qualit	Qualitative Disclosures			
(a)	Information relating to the bodies that oversee remuneration.			
	Name, composition and mandate of the main body overseeing remuneration.	The Board of Directors sets the remuneration structure. Based on approval of pay package from the Board, Human Resource Management Division disburses remuneration centrally which is supervised by the Management of the Bank.		
whose advice has been sought, the body by which they were commissioned, and in what areas of the remuneration process. A description of the scope of the bank's remuneration policy governs the IFIC Bank Ltd., IFIC Ltd. and IFIC Investment Ltd. for employees regardles		No external body/consultants are involved to seek advice. For market research, external data are collected informally while setting remuneration structure.		
		Bank's remuneration policy governs the IFIC Bank Ltd., IFIC Securities Ltd. and IFIC Investment Ltd. for employees regardless of cost centers/business lines. Separate remuneration package is practiced in case of foreign subsidiaries.		
	A description of the types of employees considered as material risk takers and as senior managers, including the number of employees in each group	Generally MANCOM members and Senior Management Team (SMT) members are considered as material risk takers.		
(b)	Information relating to the d	lesign and structure of remuneration processes.		
	An overview of the key features and objectives of remuneration policy.	The remuneration structure of the Bank is primarily designation wise range based which is designed to be market competitive to attract and retain talents. It is directly linked to the annual performance of an employee. Based on annual performance rating of the employees, yearly increment (Inflationary adjustment & Performance Pay) is given.		



	Whether the remuneration committee reviewed the firm's remuneration policy during the past year, and if so, an overview of any changes that were made. A discussion of how the bank ensures that risk and compliance employees are remunerated independently of the businesses they oversee.	There is no specific remuneration committee to review the policy. Since the remuneration structure is linked to performance, Management of the Bank decides every year to adjust the pay structure with national inflation and individual performance to make it more market competitive with the approval of the Board of Directors. Employees' remuneration is fully co-related with individual performance. At the beginning of the year, mutually agreed business targets/objectives are set for each employee irrespective of place of posting or cost center and end of the year employee performance is evaluated by immediate supervisor. The evaluation process is overviewed by "Performance Evaluation Review Committee". Hence, a fair performance evaluation is ensured that risk and compliance employees are remunerated independently of the businesses they oversee.
(c)	Description of the ways in processes.	which current and future risks are taken into account in the remuneration
	An overview of the key risks that the bank takes into account when implementing remuneration measures.	The business risk, compliance & reputational risk are mostly considered when implementing the remuneration measures for each employee/group of employee. Financial and liquidity risks are also considered.
	An overview of the nature and type of the key measures used to take account of these risks, including risks difficult to measure (values need not be disclosed).	Performance based remuneration is a justified way to ensure equity in remuneration. The motto of "Performance Based Remuneration" is to attract talented & skilled workforce, increase employee motivation, productivity and reduce employee turnover.
	A discussion of the ways in which these measures affect remuneration.	While evaluating the performance of each employee annually, all the financial and non-financial indicators as per pre-determined set criteria are considered; and accordingly the result of the performance varies from one to another and thus affect the remuneration as well.
	A discussion of how the nature and type of these measures has changed over the past year and reasons for the change, as well as the impact of changes on remuneration.	The performance based pay package is offered to the suitable employees based on individual performance. This system has been introduced to motivate the talented staff and to attract the suitable resources.
(d)	Description of the ways in which the bank seeks to link performance during a performance measurement period with levels of remuneration.	
	An overview of main performance metrics for bank, top-level business lines and individuals.	Based on Key Performance Indicators (KPI) for the Bank, Management segregates the target to the individual branches and division which ultimately helps in setting individual KPI at branch and head office level. The KPIs are based on the job responsibilities of the respective functional position.



	A discussion of how amounts of individual remuneration are linked to bank-wide and individual performance. A discussion of the	As part of yearly increment, performance pay (Individual performance & bank's performance) is adjusted through giving certain percentage load on basic salary to the eligible employees in addition to inflationary adjustment. As the Bank adjusts remuneration of Individual employee based on
	measures the bank will in general implement to adjust remuneration in the event that performance metrics are weak.	performance, poor rating in the performance metrics may result lower/without benefit.
(e)	Description of the ways in v performance.	which the bank seek to adjust remuneration to take account of longer-term
	A discussion of the bank's policy on deferral and vesting of variable remuneration and, if the fraction of variable remuneration that is deferred differs across employees or groups of employees, a description of the factors that determine the fraction and their relative importance.	Not applicable.
	A discussion of the bank's policy and criteria for adjusting deferred remuneration before vesting and (if permitted by national law) after vesting through claw back arrangements.	Not applicable.
(f)	Description of the different using these different forms.	forms of variable remuneration that the bank utilizes and the rationale for
	An overview of the forms of variable remuneration offered (i.e. cash, shares and share-linked instruments and other forms.	Remuneration is offered in case of yearly increment/performance bonus which may be variable based on approval from the Board.
	A discussion of the use of the different forms of variable remuneration and, if the mix of different forms of variable remuneration differs across employees or groups of employees), a description the factors that determine the mix and their relative importance.	No other variable remuneration except yearly increment and performance bonus which are done based on performance.



Quantitative Disclosures

The quantitative disclosures detailed below covers only senior management and other material risk takers.

takers	•	
(g)	Number of meetings held by the main body overseeing remuneration during the financial year and remuneration paid to its member.	- I
(h)	Number of employees having received a variab remuneration award during the financial year.	le N/A
	Number and total amount of guaranteed bonuses awarde during the financial year.	ed 02 Festival Bonus & Pohela Boisakh Bonus for employee (Total amount BDT: 11.63 Million)
	Number and total amount of sign-on awards made during the financial year.	Nil
	Number and total amount of severance payments mad during the financial year.	le Nil
(i)	Total amount of outstanding deferred remuneration, split into cash, shares and sharelinked instruments and other forms. Cash Shares Share-linked instruments Other forms	BDT in Million Nil Nil Nil Nil
	Total amount of deferred remuneration paid out in the financial year.	ne Nil
(j)	Breakdown of amount of remuneration awards for the final	ancial year to show: BDT in Million
	 fixed and variable. deferred and non-deferred. different forms used (cash, shares and share linked instruments, other forms). 	20.07 Nil Nil
(k)		
	Total amount of outstanding deferred remuneration and retained remuneration exposed to ex post explicit and/or implicit adjustments.	Not applicable
	Total amount of reductions during the financial year due to ex post explicit adjustments.	Not applicable
	Total amount of reductions during the financial year due to ex post implicit adjustments.	Not applicable
	1	

^{*} Management generally oversees remuneration on monthly basis.



0.00%

ANNEXURE

Annexure - I: Rate of general and specific provision for loans and advances as per Bangladesh

Bills for collection

Bank Guideline	
Category of Loans & Advances	Rate (%) of provision
General Provision-for Unclassified	provision
Loans and advances (excluding SMA)	
Small and medium enterprise	0.25%
Consumer finance (house building)	1.00%
Loans to BHs/MBs/SDs share etc.	2.00%
Consumer Finance	2.00%
Consumer finance (card)	2.00%
Short Term Agri. Credit and Microcredit	1.00%
All other unclassified loans	1.00%
Special Mention Account (SMA)	
Small and medium enterprise	0.25%
Consumer finance (house building)	1.00%
Loans to BHs/MBs/SDs share etc.	2.00%
Consumer Finance	2.00%
Consumer finance (card)	2.00%
Short Term Agri. Credit and Microcredit	0.00%
All other unclassified loans	1.00%
Off-shore banking unit	
Unclassified loans	1.00%
Specific provision-for Classified	
Sub-standard Sub-standard	20.00%
Sub-standard- Short term Agri. Credit & Small, Cottage & Micro	5.00%
Doubtful	50.00%
Doubtful- Short term Agri. Credit	5.00%
Doubtful (Small, Cottage, Micro)	20.00%
Bad/loss	100.00%
Particulars of required provision on Off-balance Sheet Exposure	
Acceptances and endorsements	1.00%
Letters of guarantee	1.00%
Irrevocable letters of credit	1.00%

Annexure - II: Total gross credit risk exposures broken down by major types of credit exposure

Particulars	BDT in Million
Term loan industrial	14,608.50
Term loan consumer finance	215.13
Agricultural loan	367.65
Term loan women entrepreneur	29.67
Term loan-others	96,952.67
House building loans	59,089.07
Staff loan	1,038.94
Transport loan	52.32
Loan general	2,514.12
Demand loan	8,136.93
Overdrafts	71,868.19



Cash credit	22,892.86
Credit card finance	148.00
Loan against trust receipt (LTR)	3,969.09
Lease Finance	186.91
Margin Loan	3,976.88
Bills purchased and discounted	18,571.17
Off-shore banking unit	1,715.25
Total	306,333.35

Annexure-III: Geographical distribution of exposures, broken down into significant areas by major types of credit exposure

Particulars	BDT in Million
Dhaka Division	264,173.46
Chottogram Division	22,050.09
Sylhet Division	2,037.95
Rajshahi Division	6,979.97
Khulna Division	4,745.89
Barisal Division	1,033.59
Rangpur Division	3,268.51
Mymensingh division	2,043.89
Total	306,333.35

Annexure-IV: Industry or counterparty type distribution of exposures, broken down by major types of credit exposure

Particulars	BDT in Million
Agriculture Industries	1,565.24
Jute Industries	5,024.59
Textile Industries	13,024.95
Garments Industries	47,453.56
Chemical and Chemical Products	87.55
Cement Industries	4,561.60
Bricks & Ceramic	4,286.61
Food Products & Processing	4,893.13
Engineering & Metal	6,264.39
Drugs & Pharmaceuticals	1,649.61
Hospital & Clinics	79.20
Paper & Paper Products Industries	3,081.61
Other Small Industries	9,127.80
IT Sector	4,571.70
Other Service Industries	25,356.81
Trade & Commerce	23,578.64
Transport	1,154.80
Construction Firms/Companies	26,251.07
Housing Societies/Companies	33,196.69
Cold Storage	23.05
Consumer Finance	63,819.58
Energy	8,863.35
Telecommunication	10,174.04
NBFI's	176.53
Others	8,067.26
Total	306,333.35



Annexure-V: Residual contractual maturity breakdown of the whole portfolio, broken down by major types of credit exposure

Particulars	BDT in Million
On demand	59,741.51
Up to 1 month	8,059.46
Over 1 month but not more than 3 months	19,910.04
Over 3 months but not more than 1 years	48,231.61
Over 1 year but not more than 5 years	72,224.62
Over 5 years	79,594.93
	287,762.19
Bill purchased and discounted	18,571.17
Total	306,333.35

Annexure-VI: Impaired and Past Due Loans

(BDT in Million)

					(
Major Countaments Type	Status-wise amount of impaired/ classified loans				Total
Major Counterparty Type	SMA	Substandard	Doubtful	Bad/Loss	Total
Continuous Loan	332.69	1,982.51	274.33	4,354.74	6,944.27
Demand Loan	318.61	1,505.80	36.45	626.61	2,487.47
Term Loan	5,488.47	2,232.80	227.55	6,671.70	14,620.52
Other Loan	0.00	157.28	16.05	47.54	220.87
Total	6,139.76	5,878.39	554.38	11,700.59	24,273.13

Annexure-VII: Interest Rate Risk in the Banking Book

(BDT in Million)

CRAR before-shock (%)

13.10

Interest rate stress	Minor	Moderate	Major
Assumed change in interest rate	1.00%	2.00%	3.00%
Net interest income impact			
<12 months	419.54	839.08	1,258.62
Capital after-shock	39,825.50	40,245.04	40,664.58
CRAR after-shock (%)	13.24	13.38	13.52
Change in CRAR after-shock (%)	0.14	0.28	0.42
Repricing impact			
Change in the value of the bond portfolio	-1,985.31	-3,970.62	-5,955.92
Capital after-shock	37,840.19	36,274.42	34,708.65
CRAR after-shock (percent)	12.58	12.06	11.54
Change in CRAR after-shock (%)	-0.66	-1.32	-1.98
Overall change in CRAR (NII and repricing impact,%)	-0.52	-1.04	-1.56